

BUDGET 2016-2017

HIGHLAND COMMUNITY COLLEGE OPERATING FUND BUDGET

<u>REVENUE</u>	Adopted Budget 2015-16	Proposed Budget 20 Amount	<u>16-2017</u> <u>Percent</u>	Increase (Decrease)
Local Governmental Sources State Governmental Sources Federal Governmental Sources Student Tuition and Fees Other Sources	\$6,304,178 1,477,920 35,541 5,085,000 1,267,426	\$6,348,301 738,961 35,541 5,450,750 1,049,428	46.6% 5.4% 0.3% 40.0% 7.7%	\$44,123 (738,959) - 365,750 (217,998)
Total Revenue	\$14,170,065	\$13,622,981	100.0%	<u>(\$547,084)</u>
Revenue Percentage Increase				-3.9%
EXPENDITURES				
Salaries Fringe Benefits Contractual Services General Materials & Supplies Conference & Meeting Expense Fixed Charges Utilities Capital Outlay Other Transfers	9,100,621 2,156,760 791,395 825,323 255,647 600,424 675,173 32,953 355,850 (293,532)	8,789,769 2,297,433 741,373 858,507 228,080 483,885 627,251 0 353,386 (484,827)	63.3% 16.5% 5.3% 6.2% 1.6% 3.5% 4.5% 0.0% 2.6%	(\$310,852) 140,673 (50,022) 33,184 (27,567) (116,539) (47,922) (32,953) (2,464) (191,295)
Total Expenditures	\$14,500,614	\$13,894,857	100.0%	(\$605,757)
Expenditure Percentage Increase				-4.2%
FY2017 Revenues in Excess of Expenses		<u>(\$271,876)</u>		

HIGHLAND COMMUNITY COLLEGE INSTRUCTION

The narrative on pages 2 through 10 includes comparisons of the 2015-2016 budget to the 2016-2017 budget. It should be noted that 2015-2016 actual results for particular line items may vary from the amount budgeted. Actual 2015-2016 results are reported in the annual Financial Report.

In 2016, the College implemented reductions in force. A full year of reduced workforce is reflected in the decrease in 2016-2017 salaries of \$310,852. For 2016-2017, the College's employee medical insurance plan increased premiums by 15%, which is included in the overall increase from the 2015-2016 budget of \$140,673 for employee benefits. To reduce costs, operational funds will not be used for capital outlay, reducing 2016-2017 expenses to zero for this line.

Total instruction costs are budgeted to decrease \$33,476. Salaries are included at 2016 contractual levels. These lines also include part-time, summer, and overload salaries.

INSTRUCTION: PROGRAM TOTAL	Adopted Budget <u>2015-2016</u>	Proposed Budget 2016-2017	Proposed Increase (Decrease)
Salaries Employee Benefits Contractual Services General Materials & Supplies Conference & Meeting Expense Fixed Charges Capital Outlay Utilities Other	\$5,651,834 1,029,699 106,424 221,684 63,359 10,500 8,185 2,200 2,925	\$5,599,197 1,111,123 49,224 234,180 51,499 14,530 0 600 2,981	(\$52,637) 81,424 (57,200) 12,496 (11,860) 4,030 (8,185) (1,600) 56
Total Instruction	<u>\$7,096,810</u>	\$7,063,334	(\$33,476)
HUMANITIES DIVISION			
Salaries Employee Benefits Contractual Services General Materials & Supplies Conference & Meeting Expense Fixed Charges Capital Outlay Other	\$1,259,591 212,876 18,840 19,754 13,825 500 7,185 2,925	\$1,291,492 208,154 9,625 19,407 12,652 530 0 2,969	\$31,901 (4,722) (9,215) (347) (1,173) 30 (7,185) <u>44</u>
Total Humanities Division	<u>\$1,535,496</u>	<u>\$1,544,829</u>	\$9,333

Instruction Continued

SOCIAL SCIENCE DIVISION	Adopted Budget <u>2015-2016</u>	Proposed Budget 2016-2017	Proposed Increase (Decrease)
Salaries Employee Benefits General Materials & Supplies	\$550,204 104,909 <u>2.100</u>	\$490,644 103,251 1,110	(\$59,560) (1,658) <u>(990)</u>
Total Social Science Division	<u>\$657,213</u>	<u>\$595,005</u>	(\$62,208)
NATURAL SCIENCE AND HEALTH DIVISION			
Salaries Employee Benefits Contractual Services General Materials & Supplies Conference & Meeting Expense Utilities Capital Outlay Other Total Natural Science and Health Division	\$1,706,939 327,550 24,398 85,337 18,357 600 1,000 <u>0</u> \$2,164,181	\$1,694,272 381,372 2,738 101,732 20,377 600 0 12 \$2,201,103	(\$12,667) 53,822 (21,660) 16,395 2,020 0 (1,000) 12 \$36,922
BUSINESS AND TECHNOLOGY DIVISION			
Salaries Employee Benefits Contractual Services General Materials & Supplies Conference & Meeting Expense Fixed Charges Telecommunications	\$1,733,378 301,698 40,636 105,315 13,685 10,000 <u>600</u>	\$1,709,660 342,598 15,611 105,807 6,811 14,000	(\$23,718) 40,900 (25,025) 492 (6,874) 4,000 (600)
Total Business and Tech Division	\$2,205,312	\$2,194,487	(\$10,825)

Instruction Continued

	Adopted Budget 2015-2016	Proposed Budget 2016-2017	Proposed Increase (Decrease)
TRANSITIONAL MATH			
Salaries Employee Benefits General Materials & Supplies Conference & Meeting Expense	\$181,496 18,811 678 <u>100</u>	\$197,033 11,198 648 <u>655</u>	\$15,537 (7,613) (30) <u>555</u>
Total Transitional Math	\$201,085	<u>\$209,534</u>	<u>\$8,449</u>
Salaries Employee Benefits Contractual Services	\$220,226 63,855 22,550 8,500	\$216,096 64,550 21,250 5,476	(\$4,130) 695 (1,300) (3,024)
General Materials & Supplies Conference & Meeting Expense	8,500 17,392	11,004	(6,388)
Utilities Capital Outlay Other	1,000 0 <u>0</u>	0 0 0 0	(1,000) 0 0
Total Instructional Administration	<u>\$333,523</u>	<u>\$318,376</u>	(\$15,147)

HIGHLAND COMMUNITY COLLEGE ACADEMIC SUPPORT

Total academic support costs are budgeted to increase \$2,031. Salaries are included at 2016 contractual levels.

AUDIO VISUAL SERVICES	Adopted Budget <u>2015-2016</u>	Proposed Budget 2016-2017	Proposed Increase (Decrease)
Salaries Employee Benefits Contractual Services General Materials & Supplies Conference & Meeting Expense Capital Outlay Total Audio Visual Services	\$35,513 7,647 2,261 6,625 0 2,420	\$35,240 8,588 6,615 5,441 0 0	(\$273) 941 4,354 (1,184) 0 (2,420)
LIBRARY SERVICES			
Salaries Employee Benefits Contractual Services General Materials & Supplies Conference & Meeting Expense Capital Outlay Total Library Services	\$214,955 76,862 1,000 75,849 5,719 <u>302</u>	\$220,123 87,800 1,000 74,587 3,200 0 \$386,710	\$5,168 10,938 0 (1,262) (2,519) (302)
LEARNING ASSISTANCE CENTER			
Salaries Employee Benefits Contractual Services General Materials & Supplies Conference & Meeting Expense Capital Outlay	\$291,227 71,158 13,880 14,600 5,168 <u>268</u>	\$269,211 81,183 15,000 15,600 3,879 <u>0</u>	(\$22,016) 10,025 1,120 1,000 (1,289) (268)
Total Learning Assistance Center	<u>\$396,301</u>	<u>\$384,873</u>	(\$11,428)
TOTAL ACADEMIC SUPPORT	\$825,454	<u>\$827,467</u>	\$2,013

HIGHLAND COMMUNITY COLLEGE STUDENT DEVELOPMENT

Student development includes admissions and records, financial aid, recruitment and retention, academic advising, student activities, and counseling and career information. Student development costs are budgeted to decrease a total of \$185,200. This is due to reductions in force made in 2016 impacting three positions, reductions in the College-funded student worker program and the decrease in enrollment of students eligible for Illinois Veteran's Grant tuition waivers.

STUDENT DEVELOPMENT	Adopted Budget <u>2015-2016</u>	Proposed Budget 2016-2017	Proposed Increase (Decrease)
Salaries	\$935,580	\$792,925	(\$142,655)
Employee Benefits	261,455	276,688	15,233
Contractual Services	23,685	21,910	(1,775)
General Materials & Supplies	20,339	18,361	(1,978)
Conference & Meeting Expense	32,078	27,123	(4,955)
Fixed Charges	8,350	8,100	(250)
Utilities	720	0	(720)
Capital Outlay	300	0	(300)
Other	118,000	70,200	(47,800)
TOTAL STUDENT DEVELOPMENT	\$1,400,507	\$1,215,307	(\$185,200)

HIGHLAND COMMUNITY COLLEGE PUBLIC SERVICES

The public services budget includes off-campus credit offerings as well as non-credit courses and seminars, and includes Business Institute. The increase in the public services budget of \$59,692 is due to the projected increase in enrollment in the truck driving program.

PUBLIC SERVICES	Adopted Budget <u>2015-2016</u>	Proposed Budget 2016-2017	Proposed Increase (Decrease)
Salaries	\$182,904	\$174,865	(\$8,039)
Employee Benefits	13,704	15,033	1,329
Contractual Services	148,486	204,911	56,425
General Materials & Supplies	18,968	29,474	10,506
Conference & Meeting Expense	41,820	42,220	400
Fixed Charges	2,600	2,771	171
Capital Outlay	1,100	<u>0</u>	(1,100)
TOTAL PUBLIC SERVICES	\$409,582	\$469,274	\$59,692

HIGHLAND COMMUNITY COLLEGE GENERAL ADMINISTRATION

General administration includes the office of the president, the business office, community relations, human resources, payroll, and the board secretary. Total general administration costs are budgeted to increase \$1,623.

GENERAL ADMINISTRATION	Adopted Budget <u>2015-2016</u>	Proposed Budget 2016-2017	Proposed Increase (Decrease)
Salaries	\$719,612	\$711,276	(\$8,336)
Employee Benefits	213,774	240,184	26,410
Contractual Services	108,117	96,679	(11,438)
General Materials & Supplies	216,965	213,584	(3,381)
Conference & Meeting Expense	32,727	32,048	(679)
Utilities	3,153	0	(3,153)
Capital Outlay	700	0	(700)
Other	<u>0</u>	2,900	2,900
TOTAL GENERAL ADMINISTRATION	\$1,295,048	\$1,296,671	<u>\$1,623</u>

HIGHLAND COMMUNITY COLLEGE INSTITUTIONAL SUPPORT

Institutional support includes general college-wide activities and services such as legal services, telephone, postage, fleet vehicles, printing, data processing, and facilities usage and special promotions. The institutional support costs are budgeted to decrease \$454,920. The decrease is due to reduction in force of 2 positions in 2016, the change in property/liability insurance carrier and structure, reductions in contractual services, expected decreases in student bad debts, as well as the increase in transfers from other funds to support College operations.

Scholarships, grants, and waivers includes athletics waivers, student memberships to the YMCA, discounted dual credit and the College's portion of the Top Scholar award. This amount has increased due to the increase in tuition and based on usage.

INSTITUTIONAL SUPPORT	Adopted Budget 2015-2016	Proposed Budget 2016-2017	Proposed Increase (Decrease)
Salaries	\$445,492	\$403,938	(\$41,554)
Employee Benefits	259,401	246,980	(12,421)
Contractual Services	236,686	202,950	(33,736)
General Materials & Supplies	96,425	106,645	10,220
Conference & Meeting Expense	73,276	67,611	(5,665)
Fixed Charges	578,974	458,484	(120,490)
Utilities	21,099	18,400	(2,699)
Capital Outlay	18,080	0	(18,080)
Other	173,600	134,400	(39,200)
Transfer	(293,532)	(484,827)	(191,295)
TOTAL INSTITUTIONAL SUPPORT	<u>\$1,609,501</u>	<u>\$1,154,581</u>	(\$454,920)
SCHOLARSHIPS, STUDENT GRANTS, & WAIVER	_		
Other	<u>\$315,000</u>	<u>\$395,000</u>	\$80,000

HIGHLAND COMMUNITY COLLEGE OPERATION AND MAINTENANCE OF PLANT

The decrease of \$75,483 for the operations and maintenance of plant includes the 2016 reduction in force of one position and an expected decrease in utilities based on 2015-2016 actual expenses.

OPER. & MAINT. OF PLANT	Adopted Budget <u>2015-2016</u>	Proposed Budget 2016-2017	Proposed Increase (Decrease)
Salaries	\$623,504	\$582,994	(\$40,510)
Employee Benefits	223,060	229,854	6,794
Contractual Services	150,856	143,084	(7,772)
General Materials & Supplies	153,868	160,635	6,767
Conference & Meeting Expense	1,500	500	(1,000)
Utilities	648,001	608,251	(39,750)
Capital Outlay	1,598	0	(1,598)
Other	(253,675)	(252,095)	1,580
TOTAL OPER. AND MAINT. OF PLANT	\$1,548,712	\$1,473,223	<u>(\$75,489)</u>



OFFICIAL BUDGET July 1, 2016- June 30, 2017

HIGHLAND COMMUNITY COLLEGE Proposed Budget Summary of 2016-2017 Estimated Revenues By Source

	Edu	cational Fund		Operations & Maintenance Fund		Total Operating	Percent
LOCAL GOVERNMENT SOURCES Current Taxes	\$	2,347,571	\$	628,814	\$	2,976,385	21.8%
Back Taxes Corporate Personal Property	- 5	2,324,328	•	622,588		2,946,916	21.6%
Replacement Tax		157,189		267,811		425,000	3.1%
Total Local Government	\$	4,829,088	\$	1,519,213	\$	6,348,301	46.6%
STATE GOVERNMENTAL SOURCES		557.040		00 775		0.40.000	. 00/
ICCB Credit Hour Grants		557,618 28,355		90,775		648,393 28,355	4.8% 0.2%
ICCB Equalization Grant ICCB Career/Tech Education		58,713		2		58.713	0.4%
ICCB Other		3,500				3,500	0.0%
Total State Government	\$	648,186	\$	90,775	\$	738,961	5.4%
FEDERAL GOVERNMENT SOURCES							
Financial aid		5,944		*		5,944	0.0%
Indirect Costs	_	29,597			_	29,597	0.2%
Total Federal Government	\$	35,541	\$		\$	35,541	0.3%
STUDENT TUITION AND FEES							
Tuition		4,799,625		-		4,799,625	35.2%
Fees		651,125			_	651,125	4.8%
Total Tuition and Fees	\$	5,450,750	\$	<u> </u>	\$	5,450,750	<u>40.0%</u>
OTHER SOURCES							
Facilities Rental		28,000		64,784		92,784	0.8%
Interest on Investments		5,000		-		5,000	0.0%
Other Revenue		951,344	0.77	300	_	951,644	7.0%
Total Other Sources	\$	984,344	\$	65,084	\$	1,049,428	7.7%
Total 2016-2017 Budgeted	*	44.047.000	•	4 075 070	•	40.000.004	400.001
Revenue	\$	11,947,909	\$	1,675,072	\$_	13,622,981	100.0%

HIGHLAND COMMUNITY COLLEGE Summary of 2016-2017 Operating Budgeted Expenditures

	Educational Fund	Operations & Maintenance Fund	Total Operating	%
BY PROGRAM:				
Instruction	\$7,063,334		\$7,063,334	50.8%
Academic Support	827,467	-	827,467	6.0%
Student Services	1,215,307	150	1,215,307	8.8%
Public Services	469,274	2	469,274	3.4%
Oper./Maint. of Plant		1,473,223	1,473,223	10.6%
General Administration	1,296,671		1,296,671	9.3%
Institutional Support	1,639,408	-	1,639,408	11.8%
Transfers	(484,827)		(484,827)	-3.5%
Scholarships, Grants, Waivers	395,000	-	395,000	2.2%
Total 2016-2017 Budgeted				
Expenditures	12,421,634	1,473,223	13,894,857	99.4%
Less tuition chargeback	(6,000)		(6,000)	
Adjusted expenditures	\$ 12,427,634	\$ 1,473,223	\$ 13,900,857	
BY OBJECT:				
Salaries	\$8,206,775	582,994	\$8,789,769	63.3%
Employee Benefits	2,067,579	229,854	2,297,433	16.5%
Contractual Services	598,289	143,084	741,373	5.3%
General Materials and				
Supplies	697,872	160,635	858,507	6.2%
Conferences and Meetings	227,580	500	228,080	1.6%
Fixed Charges	483,885	-	483,885	3.5%
Utilities	19,000	608,251	627,251	4.5%
Other	605,481	(252,095)	353,386	2.5%
Transfers	(484,827)	-	(484,827)	-3.5%
Total 2016-2017 Budgeted				
Expenditures	\$12,421,634	\$1,473,223	\$13,894,857	100.0%
Less tuition chargeback	(6,000)		(6,000)	
Adjusted expenditures	\$ 12,427,634	\$ 1,473,223	\$ 13,900,857	

HIGHLAND COMMUNITY COLLEGE 2016-2017 Current Budgeted Expenditures Educational Fund

	A	ppropriations	Totals
INSTRUCTION			
Salaries		\$5,599,197	
Employee Benefits		1,111,123	
Contractual Services		49,224	
General Materials and Supplies		234,180	
Conference and Meetings		51,499	
Fixed Charges		14,530	
Capital Outlay		600	
Other		2,981	
Total Instruction			¢7.062.224
Total instruction			\$7,063,334
ACADEMIC SUPPORT			
Salaries	\$	524,574	
Employee Benefits	100	177,571	
Contractual Services		22,615	
General Materials and Supplies		95,628	
Conferences and Meetings		7,079	
Total Academic Support			827,467
STUDENT SERVICES			
Salaries	\$	792,925	
Employee Benefits	Ψ	276,688	
Contractual Services		21,910	
General Materials and Supplies		18,361	
Conferences and Meetings		27,123	
Fixed Charges		8,100	
Other		70,200	
Total Student Services			1,215,307

Estimated Expenditures 2016-2017 Educational Fund (cont.)

PUBLIC SERVICES Salaries Employee Benefits Contractual Services General Materials and Supplies Conferences and Meetings Fixed Charges	\$ 174,865 15,033 204,911 29,474 42,220 2,771	
Total Public Services		\$ 469,274
GENERAL ADMINISTRATION Salaries Employee Benefits Contractual Services General Materials and Supplies Conferences and Meetings Other	\$ 711,276 240,184 96,679 213,584 32,048 2,900	
Total General Administration		1,296,671
INSTITUTIONAL SUPPORT Salaries Employee Benefits Contractual Services General Materials and Supplies Conference and Meetings Fixed Charges Utilities Other	\$ 403,938 246,980 202,950 106,645 67,611 458,484 18,400 	
Total Institutional Support		1,639,408
SCHOLARSHIPS, STUDENT GRANTS, & WAIVERS Other	\$ 395,000	
Total Scholarships, Grants, & Waivers		\$ 395,000
Transfers		(484,827)
Total Educational Fund		\$12,421,634

2016-2017 Estimated Expenditures

Operations and Maintenance Fund

	<u>Appropriations</u>	Totals
OPERATION & MAINT. OF PLANT		
Salaries	582,994	
Employee Benefits	229,854	
Contractual Services	143,084	
General Materials and Supplies	160,635	
Conferences and Meetings	500	
Utilities	608,251	
Other	(252,095)	
Total Operations and Maintenance Fund		\$ 1,473,223

2016-2017 Operations and Maintenance Fund, Restricted

BUDGETED REVENUE

	Revenues	<u>Totals</u>
LOCAL GOVERNMENTAL SOURCES Current Taxes Back Taxes Total Revenue	\$ 400,000 400,000	\$ 800,000
BUDG	ETED EXPENDITURES	
	Appropriations	Totals
INSTITUTIONAL SUPPORT Contractual Services General Materials & Supplies Capital Outlay Transfers	73,418 9,835 2,608,937 118,650	
Total Expenditures		\$ 2,810,840

2016-2017 Auxiliary Enterprises Fund

BUDGETED REVENUE

	Revenues	Totals
SALES AND SERVICE FEES Activity Fee Bookstore Sales Athletics Other	\$ 245,000 968,000 43,430 134,850	
Total Revenue		\$ 1,391,280
BUD	GETED EXPENDITURES	
	Appropriations	<u>Totals</u>
STUDENT SERVICES Salaries Employee Benefits Contractual Services General Materials and Supplies Conferences & Meetings Fixed Charges Utilities	\$ 294,033 34,325 75,260 870,042 179,009 1,766 600	

700

15,356

(2,932)

Total Expenditures

Transfers

Capital Outlay Other

\$ 1,468,159

2016-2017 Liability, Protection, and Settlement Fund

(SPECIAL LEVY TAX FUND)

BUDGETED REVENUE

LOCAL COVERNMENTAL SOURCES	Q.	Revenues	Totals
LOCAL GOVERNMENTAL SOURCES Current Taxes	\$	475,500	
Back Taxes		475,500	
Total Revenue			\$ 951,000

BUDGETED EXPENDITURES

	A	Appropriations	Totals
INSTITUTIONAL SUPPORT			
Salaries	\$	273,215	
Employee Benefits		352,486	
Contractual Services		300,512	
General Materials and Supplies		19,658	
Conferences & Meetings	19	15,700	
Fixed Charges		222,331	
Utilities		6,822	
Total Expenditures			\$ 1,190,724

2016-2017 Audit Fund

(SPECIAL LEVY TAX FUND)

BUDGETED REVENUE

LOCAL COVERNMENTAL COURCES	Revenues	Totals
LOCAL GOVERNMENTAL SOURCES Current Taxes Back Taxes	\$ 22,000 22,000	
Total Revenue		\$ 44,000
BUDGE	TED EXPENDITURES	
	Appropriations	Totalo
INSTITUTIONAL SUPPORT Contractual Services	\$ 45,000	Totals
Total Expenditures		\$ 45,000

2016-2017 Bond and Interest Fund

BUDGETED REVENUE

<u>Revenues</u> <u>Totals</u>

LOCAL GOVERNMENTAL SOURCES

 Current Taxes
 \$ 839,538

 Back Taxes
 857,018

Total Revenue \$ 1,696,556

BUDGETED EXPENDITURES

<u>INSTITUTIONAL SUPPORT</u> <u>Appropriations</u> <u>Totals</u>

Bond Principal & Interest \$ 1,705,013

Total Expenditures \$ 1,705,013

2016-2017 Restricted Purpose Fund

BUDGETED REVENUES

STATE COVERNMENTAL COURSE	Revenues	Totals
STATE GOVERNMENTAL SOURCES ICCB-Vocational Education	¢ 106.796	
ICCB-Adult Education	\$ 106,786	
Other III. Governmental Sources	262,342	
Other III. Governmental Sources	101,268	A70.000
FEDERAL GOVERNMENTAL SOURCES		\$ 470,396
Dept. of Education	\$ 4,773,630	
Other Federal Sources	73,212	
		4,846,842
OTHER SOURCES		1,010,012
Student Tuition & Fees	\$ 575,000	
Sales & Service Fees	28,852	
Investment Revenue	19,677	
Nongovernmental Gifts, Grants	21,000	
Other Revenue	302,960	
		947,489
Grand Total		211111
		\$ 6,264,727
<u>B</u>	UDGETED EXPENDITURES	
	Appropriations	Totals
INSTRUCTION	Appropriations	Totals
Salaries	\$ 292,598	
Employee Benefits	60,662	
Contractual Services	12,700	
General Materials and Supplies	45,727	
Conference and Meetings	12,491	
Capital Outlay	18,000	
Other	6,130	
	0,100	

448,308

Budgeted Expenditures Restricted Purposes Fund (Cont.)

STUDENT SERVICES Salaries Employee Benefits Contractual Services General Materials and Supplies	\$	187,883 65,920 1,816 7,359	
Conference and Meetings Capital Outlay		9,645 200	
Other	-	40,423	
Total Student Services			313,246
PUBLIC SERVICES			313,240
Salaries	\$	76,452	
Employee Benefits		12,980	
Contractual Services		14,000	
General Materials and Supplies		18,521	
Conference and Meetings		7,888	
Fixed Charges		24,198	
Utilities		4,152	
Capital Outlay		2,000	
Other	10	5,200	
Total Public Services			165,391

Budgeted Expenditures Restricted Purposes Fund (Cont.)

GENERAL ADMINISTRATION			
Salaries	\$	220,434	
Employee Benefits		31,723	
General Materials and Supplies		2,975	
Conference and Meetings		22,500	
Fixed Charges		650	
Capital Outlay		23,855	
Other		1,700	
Total General Administration			
			\$ 303,837
INSTITUTIONAL SUPPORT			
Salaries	\$	73,658	
Employee Benefits		17,140	
Contractual Services		485,202	
General Materials and Supplies		1,020	
Conference and Meetings	-	1,480	
Total Institutional Support			
			578,500
SCHOLARSHIPS, STUDENT GRANTS, & WAIVERS	1 V	4111072	
Salaries	\$	79,947	
Financial Aid	-	4,384,831	
Total Scholarships, Grants & Waivers			4,464,778
Transfers			362,109
GRAND TOTAL			\$ 6,636,169

HIGHLAND COMMUNITY COLLEGE

Summary of Fiscal Year 2017 Budget by Fund

	G	eneral	Capital Projects	Proprietary Fund	
	Education Fund	Operations & Maint. Fund	Operations & Maint. (Restricted)	Auxiliary Fund	
Est. Beginning Balance	\$2,333,843	\$584,601	\$2,282,549	\$110,400	_
Budgeted Revenues	11,947,909	1,675,072	800,000	1,391,280	
Budgeted Expend.	12,906,461	1,473,223	2,692,190	1,471,091	
Budgeted Transfers to Other Funds	(2,932)		(118,650)		
Budgeted Transfers from Other Funds	487,759			2,932	
Budgeted Ending Bal.	\$1,860,118	\$786,450	\$271,709	\$33,521	-
		Special Revenue		Debt 3	Service
	Restricted Purposes Fund	Audit Fund	Liability, Protection, & Settlement Fund	Working Cash Fund	Bond and Interest Fund
Est. Beginning Balance	\$863,272	\$14,015	\$495,540	\$10,338,286	\$998,170
Budgeted Revenue	6,264,727	44,000	951,000	15,000	1,696,556
Budgeted Expend.	6,274,060	45,000	1,190,724	8,000	1,705,013
Budgeted Transfers to Other Funds	(362,109)			(7,000))
Budgeted Transfers from Other Funds					
Budgeted Ending Bal.	\$491,830	\$13,015	\$255,816	\$10,352,286	\$989,713
The Official Budget, which is accurate approved by the Board on September		nt, was			

ATTEST

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	Secretary,	Board of Trustees	