HIGHLAND COMMUNITY COLLEGE

District #519

AGENDA

Board of Trustees Meeting October 24, 2023 – 4:00 p.m. Robert J. Rimington Board Room (H-228)

Highland Community College Student/Conference Center Freeport, Illinois

Public access to the meeting is provided online via https://highland.zoom.us/j/88320472535?pwd=SmdzVjE3cDRVenFIaFBYRm5sV2VIQT09 or by phone at 312-626-6799 using meeting ID 883 2047 2535 and Passcode 643643

- I. Call to Order/Roll Call
- II. Approval of Trustee(s) Attending Meeting Via Electronic Means
- III. Approval of Agenda
- IV. Approval of Minutes:

September 13, 2023 Board Retreat

September 26, 2023 Budget Work Session

September 26, 2023 Regular Meeting

- V. Public Comments
- VI. Introductions
- VII. Audit Report
- VIII. Budget Report
- IX. Foundation Report
- X. Consent Items
 - A. Academic (None)
 - B. Administration
 - Request for Illinois Community College Board (ICCB) Status of "Recognition Continued" (Page 1)
 - C. Personnel
 - 1. Part-time Instructors, Overload, and Other Assignments (Page 2)
 - D. Financial (None)
- XI. Main Motions
 - A. Academic (None)

B. Administration

- 1. First Reading New Policy 3.30: Transcript and Diploma Non-withholding (Page 5)
- 2. First Reading New, Revised and Unchanged Policies: Policy Manual Chapter IV, Personnel (Page 7)

C. Personnel

1. Revised Job Description/Job Title: Coordinator, Multimedia Content (Page 121)

D. Financial

- 1. Acceptance of FY23 Annual Audit (Page 124)
- Resolution Authorizing Project "Asbestos Containing Flooring Abatement" in Building "T" (Dorothy and RC Clock Technology Center) (Page 125)
- Software License Agreement Between Highland Community College and Mass Interact for Production of a Virtual Campus Tour (Page 127)
- 4. Payment of Bills and Agency Fund Report September 2023 (Page 137)

XII. Reports

- A. Treasurer's Report: Statements of Revenue, Expenditures and Changes in Fund Balance (Page 139)
- B. Student Trustee
- C. Audit and Finance Committee
- D. Illinois Community College Trustees Association (ICCTA) Representative
- E. Association of Community College Trustees (ACCT)
- F. Board Chair
- G. President

XIII. CLOSED SESSION

- A. Appointment, Employment, Compensation, Discipline, Performance, or Dismissal of Specific Employees of the Public Body or Legal Counsel for the Public Body
- B. Collective Negotiating Matters

XIV. ACTION, IF NECESSARY

- A. Appointment, Employment, Compensation, Discipline, Performance, or Dismissal of Specific Employees of the Public Body or Legal Counsel for the Public Body
 - 1. Appointment: Coordinator, Multimedia Content (Handout)
- B. Collective Negotiating Matters

XV. Old Business

- A. Feasibility Study Update
- XVI. New Business

XVII. Dates of Importance

- A. Next Regular Board Meeting November 28, 2023 at 4:00 p.m. in the Robert J. Rimington Board Room (H-228)
- B. Decennial Committee Meeting November 28, 2023 at 3:00 p.m. in the Robert J. Rimington Board Room (H-228)
- C. Next Quarterly Board Retreat December 14, 2023 at 11:00 a.m. in the Robert J. Rimington Board Room (H-228)

XVIII. Adjournment

AGENDA ITEM #X-B-1 OCTOBER 24, 2023 HIGHLAND COMMUNITY COLLEGE BOARD

REQUEST FOR ILLINOIS COMMUNITY COLLEGE BOARD (ICCB) STATUS OF "RECOGNITION CONTINUED"

RECOMMENDATION OF THE PRESIDENT: That the Board of Trustees requests the Illinois Community College Board (ICCB) to assign a Status of "Recognition Continued" to District #519.

BACKGROUND: Every five years each community college in the state is reviewed by the Illinois Community College Board. As part of the review and in accordance with the ICCB Recognition Manual, a letter must be submitted by the Board Chair on behalf of the Board of Trustees requesting Status of Recognition. The review includes the submission of a self-evaluation document related to the College's compliance with selected recognition standards and a subsequent audit of College records regarding instruction, finances, personnel, and student services. The College's Recognition Report is due to ICCB on or before December 22, 2023.

BOARD ACTION:			

AGENDA ITEM #X-C-1 OCTOBER 24, 2023 HIGHLAND COMMUNITY COLLEGE BOARD

PART-TIME INSTRUCTORS, OVERLOAD, AND OTHER ASSIGNMENTS

RECOMMENDATION OF THE PRESIDENT:	That the list of part-time instructors,
overload and other assignments be approved.	

<u>BACKGROUND</u>: The individuals listed have been certified by the hiring supervisor as having the required training and experience to perform duties or teach courses offered by Highland Community College. Each course is contingent upon appropriate enrollment.

ARD ACTION:		

Fall 2023				COURSE	CLOCK	CRED	IT	TOTAL
FIRST	LAST	CRN	SUBJECT	TITLE	HRS	HRS	RATE	SALARY
Erik	Walton			stant Men's Basketball Coach		11110	TO CLE	\$4,500.00
Blake	Becke			sketball Coach				\$7,500.00
Mariah	Studer			istant Women's Basketball Coach				\$4,500.00
								, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Mark	Kloepping		Substitution	for Vacek				\$600.00
Dagny	Brandt	3420	MUS210A	Applied Music Major-Voice				\$1,200.00
Dagny	Brandt	3414	MUS110A	Applied Music Minor-Voice				\$200.00
Jody	Brubaker	3420	MUS1210A	Applied Music Major-Voice				\$400.00
John	Hartman	3416	MUS112A	Applied Music Minor-Guitar				\$400.00
Brandon	Lamm	3417	MUS113A	Applied Music Minor-Strings				\$200.00
Renee	Schultz	3418	MUS114A	Applied Music Minor-Winds				\$200.00
Renee	Schultz	3424	MUS214A	Applied Music Major-Winds				\$400.00
Nadia	Wirchnianski	3415	MUS111A	Applied Music Minor-Piano				\$600.00
Nadia	Wirchnianski	3421	MUS211A	Applied Music Major-Piano				\$1,200.00
Grace	Cifonie			Royal Scots Accompanist				\$1,500.00
Grace	Cifonie			Chamber Singers Accompanist				\$1,500.00
Anna	Beswick		Nursing Tuto	r	55		\$38.00	\$2,090.00
Matthew	Snider		Upward Bour	nd Tutor				\$1,900.00
Eldridge	Gilbert		Upward Bour	nd Tutor				\$2,400.00
Aaron	Sargent	3594	WFD048A	Print Rdg/Inspection				\$600.00
Natalie	Gordon	3494	LIBS199HBD	Portion of FYES-Healthcare Emp	hasis	2	\$698.72	\$657.61
Dale	Anderson	2001	PERS037NCC	Metal Detecting Basics				\$50.00
Cindy	Bielefeldt	1003	PERS037NCC	Delightful Decoupage Décor				\$40.00
Cindy	Bielefeldt			Alcohol Ink and Resin Coasters				\$200.00
Amy	Goldberg	2006	PERS037NCC	Basics of Bridge				\$200.00
Tari	Неар			Setting Boundaries				\$37.50
Terry	Heflin	2004	PERS037NCC	Intermediate Pickleball				\$200.00
Terry	Heflin	2003	PERS037NCC	Beginner Pickleball				\$100.00
Dana	Russell-Brown	1009	PERS037NCC	Hand-Built Pottery Tray				\$100.00
Kirk	Pearson	3538	SPCH295JXX	Comm Ldrship-Jo Daviess		3	\$525.00	\$1,620.00
Kirk	Pearson		Curriculum De	evelopment SPCH295JXX				\$600.00
Kirk	Pearson	3539	SPCH295SXX	Comm Ldrship-Stephenson		3	\$525.00	\$1,620.00
Kirk	Pearson			evelopment SPCH295SXX				\$600.00
Amy	Chamberlin			Supervision Pay				\$279.50
Amy	Chamberlin			Supervision Pay				\$279.49
Γasha	Marini			Cosmetology Classes		3	1397.43	\$4,192.29
Гasha	Marini			Cosmetology Classes		1.83	1537.17	\$2,813.02
Monica	Pierce			Ag Dual Credit Coordination & Su	pervision			\$5,869.29

Other Ass	signments		
James	Winker	Speaker for Leadership Institute opening retreat 9/10-9/12/23	\$ 400.00
Roger	Thinnes	Volleyball assignor fee and official for 9/6/23 game	\$ 280.00
John	Hartman	Piano tuning	\$ 195.00
Rhonda	Arends	Business Institute instructor	\$ 2,548.00
Mitchell	Lauer	Volleyball official for 9/8/23 game	\$ 140.00
Roger	Thinnes	Volleyball official for 9/8/23 game	\$ 140.00
Kristin	Martin-Fry	Volleyball official for 9/6/23 game	\$ 140.00
Roger	Thinnes	Volleyball official for 9/19/23 game	\$ 140.00
John	Wasserstrass	Volleyball official for 9/19/23 game	\$ 140.00

AGENDA ITEM #XI-B-1 OCTOBER 24, 2023 HIGHLAND COMMUNITY COLLEGE

FIRST READING - NEW POLICY 3.30 TRANSCRIPT AND DIPLOMA NON-WITHHOLDING

RECOMMENDATION OF THE PRESIDENT: That the Board of Trustees approves for first reading new policy 3.30, Transcript and Diploma Non-withholding, for inclusion in Chapter III, Student, of the policy manual.

BACKGROUND: The recommended new policy is a result of the Student Debt Assistance Act, which requires institutions of higher education to provide an official or unofficial transcript and/or diploma upon a current or former student's request, even if a current or former student owes a debt, if the request is to complete a job application, transfer from one institution of higher education to another, apply for financial aid, join the Unites States Armed Forces or Illinois National Guard, or pursue other postsecondary opportunities. Because most students with debt would most likely be requesting a transcript or diploma for one of these reasons, the College has opted to recommend the attached policy rather than creating a burdensome request process.

ARD ACTION:		

3.30 Transcript and Diploma Non-withholding (New)

In accordance with the Student Debt Assistance Act (P.A. 103-0054), it is the policy of the College to not withhold an official or unofficial transcript and/or diploma because of the student owing a debt to the College. Student debt to the College includes tuition and fees balances, bookstore balances, library fines, unreturned uniforms and/or instructional or other equipment. Questions on this policy may be directed to the Office of Admissions and Records. This policy does not prevent the College from charging and receiving, prior to transmittal of such transcript, any fee associated with the cost of obtaining a transcript.

AGENDA ITEM #XI-B-2 OCTOBER 24, 2023 HIGHLAND COMMUNITY COLLEGE BOARD

FIRST READING – NEW, REVISED, AND UNCHANGED POLICIES POLICY MANUAL CHAPTER IV, PERSONNEL

RECOMMENDATION OF THE PRESIDENT: That the Board of Trustees approves for first reading the attached new and revised policies in Chapter IV of the Policy Manual and affirms for the first reading the unchanged policies in Chapter IV of the Policy Manual.

BACKGROUND: The list of attached policies incorporates a new policy and language updates for new and revised state and federal laws. The policies are being reaffirmed or revised as part of the regular cycle of general updating and review of the Board Policy Manual. Reaffirmation of or revisions to policies in this chapter of the Policy Manual have been discussed and approved by the Policy Committee, which is made up of representatives from across the College. Revisions to the chapter were formulated by the Policy Committee and by the individual(s) in charge of each functional area of the College. Language which is to be deleted from a policy has been lined through. Language which is to be added to a policy is underlined. Keep in mind that all policy titles in the manual are underlined. The following list includes each changed policy along with a description of the change:

Policy #	Change
4.00	Language updated.
4.001	Language updated.
4.03	Language updated.
4.031	Language updated.
4.051	Language updated.
4.08	Language updated.
4.093	Language updated.
4.12	Language updated.
4.121	Language updated.
4.122	Language removed.
4.132	Language updated.
4.16	Language updated.
4.181	New.
4.29	Language updated.
4.291	Language updated.

It should also be noted that the Policy Review Committee recognized inconsistencies in formatting throughout the Policy Manual and has developed standards that will be updated as policies are revised and reaffirmed.

BOARD ACTION:				

CHAPTER IV

PERSONNEL

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4.03	Employment of Personnel
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4.037	Anti-Bullying
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4.093	Disciplinary Action—Classified, Professional, and Administrative Employees
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CHAPTER IV

PERSONNEL

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4.00 Basic Concept of Administrative Organizations (Revised 6/22/21)

- A. To provide unity of effort, the basic authority for the Administration of Highland Community College is a function of the chief executive officer of the College, namely, the President of the College. The President derives authority from the Board of Trustees. The President is responsible for the formulation of policy and procedure recommendations for Board action, the implementation of Board policies, procedures, and other actions, and the authorization of administrative procedures and practices.
- B. In the interest of efficient administration, the President may delegate functions to members of his or her staff. The duties and responsibilities as outlined in position descriptions are a guide to incumbents in these positions; they do not in any way limit the responsibility or basic authority of the President for the administration of any part of the College's functions.
- C. Servant-leadership is at the core of Highland Community College. It is infused in the governance structure up through the Board of Trustees. Administration, faculty, staff and the Board of Trustees will actively support the Servant-leadership philosophy in working toward the College's vision, mission, core values, and principles of operation.
- D. Annual employee feedbacks should include measurable goals which support the College's use of the Higher Learning Commission Standard Pathway criterion, our institutional goals/priorities, and the Kouzes and Posner "Leadership Challenge Model." <u>cultural beliefs</u>.

4.001 <u>Job Descriptions</u> (Revised 6/22/21)

Job descriptions (position classifications) will be prepared for all positions and will be kept on file in the Human Resources Office. Each employee will receive a copy of the most current Board-approved job description upon hiring and, thereafter, whenever it is revised. All job descriptions may be found in the Board meeting minutes or available from Human Resources, be found on the staff portal.

The Board of Trustees empowers the College Human Resources department to make the following changes to job descriptions, without formal Board approval, as long as such changes do not have any substantive effect on the job description:

- (i) Following Board approval of a title change, consequent changes to effected job descriptions in the reporting structure;
- (ii) Following Board approval of an institutional or departmental reorganization, consequent changes to effected job descriptions;
- (iii) Changes to originally approved Class Codes and/or Job Series/Family; and
- (iv) Minor word changes that do not affect the meaning or intent of the job description.

4.002 <u>Conflict of Interest</u> (Reaffirmed 6/22/21)

See Policy 5.081 Ethics, Section G.3.

4.01 Basic Principles of Employee Participation in Policymaking (Reaffirmed 6/22/21)

The following principles govern the participation of employees in policy-making:

- A. Effective means of communication between employee groups should exist and be used.
- B. Employees may be asked to assist the Board of Trustees and Administration in formulating policy.
- C. Policy-recommending committees, composed of faculty, classified staff, custodial/maintenance staff, professionals and administrators, should be a part of the committee structure.
- D. All committees should be constituted so as to utilize fully the potential of all employees.
- E. Ad hoc committees and/or task forces are not meant to take the place of standing committees but to complement them with work and tasks as needed.

4.02 <u>Committees</u> (Reaffirmed 6/22/21)

The President, at the beginning of each academic year, may, in consultation with faculty and staff, assign members and chairpersons of committees deemed necessary by the President. The Student Senate shall assign student members to each committee, if requested. A list of committees will be reviewed and updated annually and located on the College computer Group Drive (G:).

4.03 Employment of Personnel (Revised 6/22/21)

In accordance with 110 ILCS 805/3-26, The Board shall make appointments and fix the salaries of the President, other administrative, exempt professional employees, and all faculty employees. It may employ such other personnel as may be needed, establish policies governing their employment and dismissal, and fix the amount of compensation.

4.031 Non-Discrimination (Revised 6/22/21)

Highland Community College will not discriminate, and provides equal employment opportunity without regard to actual or perceived race (including traits associated with race), religion, political philosophy, color, national origin or ancestry, gender, sexual orientation, age, sex and gender identity, disability (including association with a person with a disability), marital status, military status, citizenship status, unfavorable discharge from military service, order of protection status, genetic information status, pregnancy, childbirth (or medical or common conditions related to pregnancy or childbirth) or status of a person who was born outside of the US and is authorized by the federal government to work in the US or other factors prohibited by applicable federal and state laws, regulations and Executive Orders. Highland Community College is committed to equal opportunity for all applicants and members of its student body, faculty, staff and officers. In addition, there will be no discrimination because of membership or lawful participation in the activities of any political party, organization or union, or because of his or her refusal to join or participate in the activities of any political party, organization or union. (See Policy 4.034, Sexual Harassment and 4.035 Discrimination-Related Harassment.) Sexual and Other Harassment.)

4.032 Statement of Political Activity (Reaffirmed 6/22/21)

The College recognizes the right of employees as individuals to engage in political activity, run for political office, and express their political opinions as they see fit as long as those activities do not interfere with the performance of their contractual obligations or interfere with the normal operations of the College. Personal opinions expressed by employees may not reflect the position of the College. (See also Policy 5.081, Ethics)

An employee whose election to a political office may necessitate an approved absence during a limited period of time is to negotiate a satisfactory salary adjustment with the Administration.

4.033 Nepotism (Reaffirmed 6/22/21)

There shall be no restriction in the full or part-time employment of more than one member of a family (parents, children, siblings, grand-relatives, step-relatives, in-laws, and spouses, Civil Union partners or domestic partners) or household member as long as there is no direct or indirect reporting relationship or where one would have an audit or control function over a family or household member. No preference will be given to a member of a family or household over any other applicant. All individuals will be required to go through the usual application and interviewing process, and the usual hiring standards that apply.

Nepotism should not play any role in decisions relating to employment, including but not limited to: evaluations, discipline, work assignments, compensation, or career development. As a result, an employee or employee's spouse, Civil Union partner or domestic partner, household member or other close relative may not be in roles where there is a supervisory relationship or where one would have direct involvement in decisions regarding the terms and conditions of employment of a family or household member; or where one would advocate, participate in, solicit or cause the employment, appointment, promotion, transfer or discipline of a family or household member. Exceptions to this policy may be made only at the direction of the President of the College or his or her designee.

4.034 Sexual Harassment (Revised 3/22/22)

The College shall provide students, employees and third parties an environment free from unwelcome sexual-or gender-based advances, requests for sexual favors and other verbal, written, electronic (including, but not limited to social media), visual, virtual, and/or physical conduct constituting sexual harassment as herein defined and as otherwise prohibited by state or federal law. College employees, students, and third persons are prohibited from sexually harassing other employees, students, or third persons. For purposes of this policy, third persons include any person other than College employees and students, on College property, or at any College-sponsored event or at any activity which bears a reasonable relationship to the College.

Sexual harassment is prohibited by Titles VI and VII of the Civil Rights Act of 1964 as amended in 1991, Title IX of the Educational Amendment of 1972, and the Illinois Human Rights Act. Retaliation for making a good faith complaint of sexual harassment or for participating in an investigation is also prohibited by law.

Sexual harassment can occur in a variety of circumstances, including but not limited to the following:

- The employee as well as the harasser may be a woman or a man. The employee does not have to be of the opposite sex.
- The harasser can be the employee's supervisor, an agent of the employer, a supervisor in another area, a co-worker, a student, or a third-party on campus.
- The employee, student or third-party does not have to be the person harassed but could be anyone directly affected by the offensive conduct.
- Unlawful sexual harassment may occur without economic injury to or discharge of the offender.
- The harasser's conduct must be unwelcome.

This policy applies to all members of the College community including students, employees, volunteers, and other representatives of the College. In certain circumstances, this harassment policy also applies to third parties, such as subcontractors, sales representatives, repairpersons, or vendors doing business with the College.

A. Definitions of Sexual Harassment:

1. Sexual harassment means:

- Any unwelcome sexual advances by an employee, student or third person toward an employee, student or third-party person; or
- 1. Any request by an employee, student or third person to an employee, student or third-party person for sexual favors; or
- Any conduct of a sexual nature or any verbal, written, electronic (including, but not limited to social media), visual, virtual, or physical conduct based on sex when:
 - submission to or participation in such conduct is made, whether explicitly or implicitly, a term or condition of an individual's employment at the College, or

- 2. submission to or rejection of such conduct is used as the basis for employment decisions affecting such individual's employment at the College, or
- 3. the student's submission to or rejection of such conduct is, whether explicitly or implicitly, a term or condition of the student's grade, extent or nature of work necessary to successfully complete course work, or student's participation in any College-sponsored event or activity; or
- submission to or rejection of such conduct is used as the basis for decisions concerning the student's grade or the student's selection or participation in any College-sponsored event or activity; or
- 5. such conduct has the purpose or effect of substantially interfering with a student's performance or creating an intimidating, hostile or offensive collegiate environment; or such conduct has the purpose or effect of substantially interfering with an individual's work or student performance or creating an intimidating, hostile or offensive environment.
- 2. Sexual harassment prohibited by this policy includes intentional and/or unwelcome verbal, written, electronic (including, but not limited to social media), visual, virtual, or physical conduct that tends to be severe or repetitive in nature. Some conduct obviously constitutes sexual harassment such as a threat that a grade or promotion will depend on submission to a sexual advance. But whether particular conduct constitutes sexual harassment will often depend upon the specific context of the situation, including the participants' reasonable understanding of the situation, their past dealings with each other, the nature of their professional relationship (e.g., supervisor- subordinate, faculty-student, student-student, colleague, etc.) and the specific setting. The inquiry can be particularly complex in an academic community, where the free and open exchange of ideas and viewpoints preserved by the concept of academic freedom may sometimes prove distasteful, disturbing or offensive to some. Some examples of sexual harassment are:
 - sexual advances
 - touching of a sexual nature
 - graffiti of a sexual nature
 - displaying or distributing sexually explicit drawings, pictures and written materials (including displaying or distribution through electronic communications and social media)
 - sexual gestures
 - sexual or "dirty" jokes
 - pressure for sexual favors
 - touching oneself sexually or talking about one's sexual activity in front of others
 - spreading rumors about or rating other individuals as to sexual activity or performance
 - offering employment benefits in exchange for sexual favors
 - retaliating or threatening retaliation after a negative response to a sexual advance or after an employee or student has made or threatened to make a harassment complaint.

- 3. The terms intimidating, hostile or offensive as used above include, but are not limited to, conduct which has the effect of humiliation, embarrassment or discomfort. Sexual harassment will be evaluated in the light of all of the circumstances.
- 4. This policy against harassment shall be applied in a manner that protects the academic freedom and freedom of expression of all parties to a complaint. Academic freedom and freedom of expression include but are not limited to the expression of ideas in the classroom. Instructional freedom will include appropriate latitude for pedagogical decisions concerning the topics discussed and methods used to draw students into discussion and full participation. Classroom discussion of alterntive ideas or controversial points of view on related topics shall not be considered harassment.

B. Responsibilities:

- 1. The College encourages prompt reporting of harassment. It is the express policy of the College to encourage targets of harassment to come forward with such claims.
- 2. Management and supervisory personnel, at all levels, are responsible for taking reasonable and necessary action to prevent sexual harassment. Supervisors shall be responsible for ensuring compliance with this policy by:
 - a. Monitoring the workplace environment for signs of sexual or other harassment;
 - b. Promptly notifying law enforcement where there is reasonable belief that the observed or complained of conduct violates the criminal laws of the State of Illinois. In addition, all such incidents should immediately be reported to the Title IX Coordinator at (815) 599-3531, or the EE/AAO at (815) 599-3402, or the HRIS Administrator/HR Generalist at (815) 599-3602, or the Coordinator Career Services at (815) 599-3597.
 - Promptly stopping any observed acts of discrimination or harassment and taking appropriate steps to intervene.
 - d. Promptly reporting any complaint of harassment or discrimination to one of the College investigators.
- 3. Each employee is responsible for assisting in the prevention of discrimination and harassment by:
 - Refraining from participation in, or encouragement of, actions that could be perceived as discrimination or harassment.
 - b. Intervening if they find themselves as a bystander to any inappropriate behaviors on campus and feel it is safe to do so.
 - c. Promptly reporting harassment or discrimination or suspected harassment or discrimination to management and supervisors before it becomes severe, persistent or pervasive.
- 4. In most cases, there is a clear line between a mutual attraction and a consensual exchange and unwelcome behavior or pressure for an intimate relationship. A friendly interaction between two persons who are receptive to one another is not

considered unwelcome or harassment. Individuals covered by this policy are free to form social relationships of their own choosing. However, when one person is pursuing or forcing a relationship upon another person who does not like or want it, regardless of friendly intentions, the behavior is unwelcome sexual behavior. A person confronted with these actions is encouraged to inform the harasser that such behavior is offensive and must stop. You should assume that sexual comments are unwelcome unless you have clear indications to the contrary. In other words, another person does not have to tell you to stop for your conduct to be harassment and unwelcome. Sexual communications and sexual contact with a minor are ALWAYS prohibited.

- 5. If you are advised by another person that your behavior is offensive, you must immediately stop the behavior, regardless of whether you agree with the person's perceptions of your intentions.
- 6. The College does not consider conduct in violation of the sexual harassment policy to be within the course and scope of employment or education and does not sanction such conduct on the part of any employee, including supervisory and management employees or any employee with authority over another person covered under the sexual harassment policy.

C. Dissemination of Policy/Procedures:

- Information on this policy will be distributed in the College's Policy Manual, College
 Catalog, the College website, College's General drive under HR-Payroll Resources,
 and via posters and brochures placed around campus. Periodic notices sent to
 students and employees about the College's sexual harassment policy will include
 information about the complaint procedure and will refer individuals to designated
 offices/officials for additional information.
- Students registered at Highland Community College will receive information annually related to this policy. Informational brochures are distributed throughout campus and posters related to sexual harassment and reporting harassment are posted throughout campus.
- 3. New employees will be required to read the policy, sign an acknowledgement form that they have read the policy, and complete on-line harassment training. Employees are to complete annual on-line training and are encouraged to report any evidence of sexual or other harassment in the workplace whether they are victims or if they witness such harassment. Supervisors and managers are required to report any known or reported harassment and will be trained to recognize and take action against harassment of any kind.

- 4. The sexual misconduct and violence policy 3.27, prohibition of sexual misconduct policy 3.28, non-discrimination policy 4.031, and/or the non-violence policy 4.39 may also apply in some incidents that are reportable under policy 4.034. Refer to those policies for additional guidance related to reporting responsibilities and protocol.
- 5. The process to file a complaint of actual or suspected discrimination-related harassment can be found in the Policy 4.036, Sexual Harassment and Discrimination-Related Harassment Reporting Process.

4.035 Discrimination-Related Harassment (Adopted 3/22/22)

Harassment of any kind is prohibited at Highland Community College whether it is sexual harassment or harassment based on age, color, disability, ethnic or national origin, sex, gender identity, pregnancy, race, or religion or sexual orientation, or any other legally protected classification under federal or state law. Sexual and bias-related harassment are prohibited by Titles VI and VII of the Civil Rights Act of 1964 as amended in 1991, Title IX of the Education Amendment of 1972, and the Illinois Human Rights Act. Highland Community College is committed to respecting all individuals. Highland Community College is also committed to the free and dynamic discussion of ideas and issues.

This policy applies to all members of the College community including students, employees, volunteers, and other representatives of the College. In certain circumstances, this harassment policy also applies to third parties, such as subcontractors, sales representatives, repairpersons, or vendors doing business with the College.

A. Definition of Harassment:

- 1. This policy prohibits discrimination or harassment on the basis of actual or perceived membership in a protected class (as mentioned above), by any member or group of the campus community, which unreasonably interferes with an individual's work or academic environment. A hostile or intimidating environment may be created by verbal, written, electronic, visual, virtual, and/or physical conduct, that is sufficiently severe, persistent, or pervasive so as to interfere withhold, limit, or deny the ability of an individual to participate in or benefit from educational programs or activities or employment access, benefits, or opportunities. The College will not wait until conduct is unlawful before prohibiting or responding to reports of harassment. The College will provide prompt and equitable resolution.
- 2. This policy against harassment shall be applied in a manner that protects the academic freedom and freedom of expression of all parties to a complaint. Academic freedom and freedom of expression include but are not limited to the expression of ideas in the classroom. Instructional freedom will include appropriate latitude for pedagogical decisions concerning the topics discussed and methods used to draw students into discussion and full participation. Classroom discussion of alternative ideas or controversial points of view on related topics shall not be considered harassment.

B. Responsibilities:

- 1. The College encourages prompt reporting of harassment. It is the express policy of the College to encourage targets of harassment to come forward with such claims.
- Management and supervisory personnel, at all levels, are responsible for taking reasonable and necessary action to prevent discrimination or harassment. Supervisors shall be responsible for ensuring compliance with this policy by:

- a. Monitoring the workplace environment for signs of harassment;
- b. Promptly notifying law enforcement where there is reasonable belief that the observed or complained of conduct violates the criminal laws of the State of Illinois. In addition, all such incidents should immediately be reported to the Title IX Coordinator at (815) 599-3531, the EE/AAO at (815) 599-3402, the HRIS Administrator/HR Generalist at (815) 599-3602, or the Coordinator Career Services at (815) 599-3597.
- c. Promptly stopping any observed acts of discrimination or harassment and taking appropriate steps to intervene.
- d. Promptly reporting any complaint of harassment or discrimination to one of the College investigators.
- 3. Each employee is responsible for assisting in the prevention of discrimination and harassment by:
 - a. Refraining from participation in, or encouragement of, actions that could be perceived as discrimination or harassment.
 - b. Intervening if they find themselves as a bystander to any inappropriate behaviors on campus and feel it is safe to do so.
 - c. Immediately reporting harassment or discrimination or suspected harassment or discrimination to management and supervisors before it becomes severe, persistent or pervasive.
- 4. If you are advised by another person that your behavior is offensive, you must immediately stop the behavior, regardless of whether you agree with the person's perceptions of your intentions.
- 5. The College does not consider conduct in violation of the discrimination-related harassment policy to be within the course and scope of employment or education and does not sanction such conduct on the part of any employee, including supervisory and management employees or any employee with authority over another person covered under the discrimination-related harassment policy.

C. Dissemination of Policy/Procedures:

- Information on this policy will be distributed in the College's Policy Manual, College
 Catalog, the College website, College's General drive under HR-Payroll Resources,
 and via posters and brochures placed around campus. Periodic notices sent to
 students and employees about the College's sexual harassment policy will include
 information about the complaint procedure and will refer individuals to designated
 offices/officials for additional information.
- Students registered at Highland Community College will receive information annually related to this policy. Informational brochures are distributed throughout campus and posters related to sexual harassment and reporting harassment are posted throughout campus.

- 3. New employees will be required to read the policy, sign an acknowledgement form that they have read the policy, and complete on-line harassment training. Employees are to complete annual on-line training and are encouraged to report any evidence of discrimination-related harassment in the workplace whether they are victims or if they witness such harassment. Supervisors and managers are required to report any known or reported harassment and will be trained to recognize and take action against harassment of any kind.
- 4. The sexual misconduct and violence policy 3.27, prohibition of sexual misconduct policy 3.28, non-discrimination policy 4.031, and/or the non-violence policy 4.39 may also apply in some incidents that are reportable under policy 4.034. Refer to those policies for additional guidance related to reporting responsibilities and protocol.

D. Reporting Discrimination-Related Harassment:

 The process to file a complaint of actual or suspected discrimination-related harassment can be found in the Policy 4.036, Sexual Harassment and Discrimination-Related Harassment Reporting Process.

4.036 <u>Sexual Harassment and Discrimination-Related Harassment Reporting</u> <u>Process</u> (Adopted 4/26/22)

A. General Provisions:

- 1. All members of the College community, including volunteers and other College representatives are required to comply with this policy and the procedures outlined to address complaints. In addition to the procedures outlined herein, harassment complaints may be filed with the agencies outlined at the end of this policy. The College takes allegations of discrimination, harassment and sexual misconduct very seriously and will actively investigate all complaints. Any complaint of discrimination or harassment filed under the College's policy shall be processed even if the complainant also files a complaint with an outside agency.
- The College will not tolerate retaliation against anyone that makes a complaint or participates in the complaint process.

3. The College will:

- a. Respond to every complaint of harassment reported;
- b. Implement temporary resolutions, where appropriate, through the course of the investigation;
- c. Take action to provide remedies when harassment is discovered;
- d. Impose appropriate sanctions on offenders in a case-by-case manner; and
- e. Protect the privacy of all those involved in harassment complaints to the extent it is possible.
- 4. The above actions will apply to the extent permitted by law and where immediate personal safety is not an issue.

B. Confidentiality:

 A reasonable effort will be made to keep allegations of sexual or other harassment confidential to the greatest extent possible. All parties participating in the investigation will treat all documents and conversations as confidential. Breaches of confidentiality may be subject to disciplinary action. Requests not to investigate complaints cannot be honored.

C. Responsibilities:

- 1. The College encourages prompt reporting of harassment. It is the express policy of the College to encourage targets of harassment to come forward with such claims.
- 2. Management and supervisory personnel, at all levels, are responsible for taking reasonable and necessary action to prevent sexual harassment. Supervisors shall be responsible for ensuring compliance with this policy by:
 - a. Monitoring the workplace environment for signs of sexual or other harassment;

- b. Promptly notifying law enforcement where there is reasonable belief that the observed or complained of conduct violates the criminal laws of the State of Illinois. In addition, all such incidents should immediately be reported to the Title IX Coordinator at (815) 599-3531, the EE/AAO at (815) 599-3402, or the HRIS Administrator/HR Generalist at (815) 599-3602.
- c. Promptly stopping any observed acts of discrimination or harassment and taking appropriate steps to intervene.
- d. Promptly reporting any complaint of harassment or discrimination to one of the College investigators.
- 3. Each employee is responsible for assisting in the prevention of discrimination and harassment by:
 - a. Refraining from participation in, or encouragement of, actions that could be perceived as discrimination or harassment.
 - b. Intervening if they find themselves as a bystander to any inappropriate behaviors on campus and feel it is safe to do so.
 - c. Immediately reporting harassment or discrimination or suspected harassment or discrimination to management and supervisors before it becomes severe, persistent or pervasive.
- 4. In most cases, there is a clear line between a mutual attraction and a consensual exchange and unwelcome behavior or pressure for an intimate relationship. A friendly interaction between two persons who are receptive to one another is not considered unwelcome or harassment. Individuals covered by this policy are free to form social relationships of their own choosing. However, when one person is pursuing or forcing a relationship upon another person who does not like or want it, regardless of friendly intentions, the behavior is unwelcome sexual behavior. A person confronted with these actions is encouraged to inform the harasser that such behavior is offensive and must stop. You should assume that sexual comments are unwelcome unless you have clear indications to the contrary. In other words, another person does not have to tell you to stop for your conduct to be harassment and unwelcome. Sexual communications and sexual contact with a minor are ALWAYS prohibited.
- 5. If you are advised by another person that your behavior is offensive, you must immediately stop the behavior, regardless of whether you agree with the person's perceptions of your intentions.
- 6. The College does not consider conduct in violation of this policy to be within the course and scope of employment and does not sanction such conduct on the part of any employee, including supervisory and management employees or any employee with authority over another person covered under this policy.

D. Bringing a Report of Harassment or Suspected Harassment:

- Reports may be submitted informally or formally. In order to conduct an immediate investigation, any incident of sexual or other harassment should be reported as quickly as possible, in confidence.
- 2. Any person who believes they have been subjected to harassment prohibited by this policy or who becomes aware of conduct that may violate this policy should immediately report the harassment as follows:
 - a. Students may report incidents to the Title IX Coordinator who will investigate the allegation. If the Title IX Coordinator is the alleged harasser, reports may be made to the Equal Employment/Affirmative Action Officer (investigator or the HRIS Administrator/HR Generalist (investigator) who will investigate the allegation. The investigator will meet with the complainant, the alleged offender, and all relevant witnesses in order to investigate the complaint.
 - b. Employees, volunteers, Board of Trustees and third parties, may report incidents to the Director of Human Resources Equal Employment/Affirmative Action Officer (EE/AAO) who will investigate the allegation. If the EE/AAO is the alleged harasser, reports may be made to the Title IX Coordinator (investigator), or the HRIS Administrator/HR Generalist (investigator) who will investigate the allegation. The investigator will meet with the complainant, the alleged offender, and all relevant witnesses in order to investigate the complaint. The investigators may obtain investigation assistance from an outside investigator in complex situations, such as if the allegations against a member of the Board of Trustees or the President of the College.
- 3. Incidents can be reported in the following ways:
 - a. Leave a private voice message, send a private email, or visit the appropriate investigator (although it is best to make an appointment first to ensure availability) either the Title IX Coordinator, (815) 599-3531, liz.gerber@highland.edu, Marvin-Burt Liberal Arts Center room 101, EE/AA Officer, (815) 599-3402, karen.brown@highland.edu, Student/Conference Center room 232, or the HRIS Administrator/HR Generalist, (815) 599-3609, christie.lewis@highland.edu, Student/Conference Center room 243.
 - Mail a letter to the Title IX Coordinator's office or the EE/AAO's office at 2998 West Pearl City Road, Freeport, IL 61032;
 - c. Report to another trusted college official (e.g., faculty member, coach, advisor) who will then provide information as required under the Policy to the appropriate investigator.
 - d. File a report of harassment through the College's online incident reporting system at https://publicdocs.maxient.com/incidentreport.php?HighlandCC. Reports marked "harassment" will be sent confidentially directly to the College's Equal Employment/Affirmative Action Officer and copied to the Title IX Coordinator.

A. Informal Complaint Process:

- 1. Individuals who feel they have been harassed may desire to resolve their complaints informally (i.e., without the formal investigatory process and without disciplinary action being taken against the alleged harasser if allegation is found to be true). Informal complaints are not required to be made in writing. An example of an informal complaint resolution is one where the complainant requests only that an appropriate college official counsel the accused individual to cease and desist the alleged conduct, and requests no other specific action(s) be taken against the accused. The informal complaint process may not be used in the event of a complaint of sexual violence under policy 3.27 Sexual Misconduct and Violence or 4.39 Non-Violence.
- 2. Persons making informal complaints of harassment agree and understand that no formal disciplinary action may be taken against the alleged harasser based on the allegation. If the complainant chooses, they may at any time prior to the resolution of the informal complaint amend the informal complaint to a formal complaint. If the alleged offender elects not to participate in resolving an informal complaint, the nonparticipation will not be considered as damaging evidence and will not change or waive the College's responsibility to investigate and to make decisions based on available information.
- 3. The investigator may, if circumstances warrant, request that the alleged harasser's immediate supervisor counsel them regarding the alleged conduct and/or may recommend counseling, training, education, and/or other non-disciplinary actions be implemented or undertaken. Attempts to resolve an informal complaint will be completed within thirty (30) business days from the date of receipt of the informal complaint by the investigator. If the investigation necessitates additional time to resolve the matter, the complaining party and the alleged harasser will be notified by the investigator. The complaining party and the alleged harasser will be informed in writing of the outcome of the informal process.
- 4. The informal process will include:
 - a. Explanation of the rights and responsibilities of the person filing the report and the procedures for filing a formal complaint;
 - b. Review and determination of the legal basis of the issues being raised in the complaint;
 - c. Seeking resolution of the matter;
 - d. Documenting the resolution or advising the complainant of his/her right to file a formal complaint within 15 days after receipt of the informal process report;
 - e. Preparing a report on the informal process.
- 5. The College will attempt to balance the wishes of a complaining party who does not want to file a formal complaint with the College's responsibility to respond to serious allegations and take prompt, appropriate action. A complaining party who chooses not to proceed with a formal complaint shall be asked to state that preference in writing.

B. Formal Complaint Process:

- Formal complaints must be filed within 45 days of the date of the alleged event or incident or within 15 days after attempts to resolve the situation informally have been unsuccessful.
- 2. While not required, the College encourages anyone who makes a formal complaint under this policy to provide a written statement setting forth the details below and attaching any pertinent documents, so the College can truly understand the complaint:
 - a. identify the alleged offender(s);
 - b. identify the details concerning the incident or conduct giving rise to the complaint;
 - c. describe the actions or practices deemed harassment and/or discriminatory
 - d. provide the dates, times, and locations of the conduct;
 - e. include names of any witnesses to the alleged incident(s) or conduct;
 - f. whether conduct of a similar nature and has occurred on prior occasions;
 - g. whether there are any documents which would support the allegations;
 - h. what impact the conduct had on the person filing the report; and
 - i. action requested to resolve the complaint and prevent future violations of the policy.
- 3. The College will investigate formal complaints when complaints are submitted orally or in writing. The College will acknowledge receipt of the formal complaint in writing. Following a decision, the College will notify the complaining party, as well as the alleged harasser, of the appeal process.
- 4. Process for Investigation of Formal Complaints: The investigator will interview the complaining party and the alleged offender and may review personnel and other records relevant to the complaint. The alleged harasser should have an opportunity to fully explain his or her side of the circumstances and may also submit a written statement if desired or needed. Typically, after the alleged harasser is interviewed, any witnesses identified by either the claiming party or the alleged harasser may be interviewed separately. The investigator may also interview, supervisors and/or any other persons who may have information about the alleged incident. The investigating officer will be entitled to any and all College documents, recordings, videos, emails or information requested by a Request for Information that may pertain to the investigation. If the complaint involves evidence found on the complaining party's or alleged harasser's personal electronic devices, the investigator may request access to or copies of that information. Every attempt will be made to complete the investigation within 10 business days. The investigating officer may extend the time of the investigation by up to 30 additional business days if necessary to complete the investigation.

- 5. If necessary, the investigator will notify the supervisor of the alleged offender (if the alleged is an employee) or the Vice President of Student Development and Support Services (if the accused is a student) and/or other appropriate College administrative officials regarding the complaint, in order that appropriate temporary and/or remedial actions may be taken during the investigation (i.e., temporary reassignment, investigatory leave of absence, etc.).
- 6. Right to Dismiss: The College has the right to dismiss an informal or formal complaint in its entirety for any of the following reasons:
 - a. The complaining party fails to state a claim;
 - b. The claim is moot or under adjudication elsewhere;
 - c. The complaining party failed to file the complaint within the time frame allotted;
 - d. The complaining party provides a written request to withdraw their formal complaint;
 - e. The complaining party cannot be located or has not responded to a request for relevant information if the record does not already contain sufficient information;
 - f. The complaint is part of a clear pattern of misuse of the process.
- 7. The College President or designee shall be informed of every written reported incident of harassment, unless the reported incident involves the President in which case the reported incident will be reported to the Board Chair.

C. Written Report:

- 1. Within ten (10) school days or "a reasonable time" from the date the written complaint was received, the investigator(s) will produce a report on the investigation to the College President or designee, or the Chair of the College's Board of Trustees if the College President is the alleged harasser, which will include at a minimum the following:
 - a. The date the complaint was received;
 - b. The complaining party's name;
 - c. The name of each alleged offender and a description of all conduct that gave rise to the complaint (written, signed statements by complaining parties describing relevant events should be obtained whenever possible);
 - d. A statement detailing the alleged offender's response to the allegations (written, signed statements by the alleged offender should be obtained whenever possible);
 - e. A statement detailing the scope of the investigation undertaken, including the names of all witnesses interviewed and the results of the interviews. The report may include case information, the investigation plan, case notes, information interview summaries, interview reports, exhibit list, and recommendations.
- 2. Within five (5) business days or "a reasonable time" after the investigator's written report is received, the College President or designee, or the Chair of the Board of Trustees if the College President is the alleged harasser, will evaluate the report of the investigator(s) to determine the validity of the complaint. The President or designee may review any part of the investigatory records not included in or with the report.

3. The President or designee, the supervisor (if the accused is an employee), or the Vice President, Student Development and Support Services (if the accused is a student), and/or other College administrative officials as appropriate, shall meet with the appropriate party to discuss the findings and recommendations for appropriate action. The President or designee shall provide a written notification of the decision to the investigator, the alleged harasser and the complaining party.

D. <u>Disciplinary Action</u>:

- 1. If a complaint is found to be valid, appropriate disciplinary action or other appropriate action will be taken. Any College employee who is determined, after an investigation, to have engaged in harassment in violation of this policy will be subject to disciplinary action up to and including discharge or any other appropriate remedial action, consistent with college policy or contractual rights and obligations outlined in appropriate collective bargaining agreements. Any student of the College who is determined, after an investigation, to have engaged in harassment in violation of this policy will be subject to disciplinary action, including, but not limited to, suspension and expulsion, or other appropriate remedial action, consistent with the College's Student Code of Conduct. Any third person who is determined, after an investigation to have engaged in harassment in violation of this policy may be subject to restriction from enrollment in College classes.
- This is not a legal proceeding, so the College will not award any compensation to a
 victim of harassment. Referral to the appropriate law enforcement agencies may be
 made in appropriate cases.

E. Knowingly Filing False or Malicious Complaints Prohibited:

 Any person who knowingly files a false or malicious complaint regarding discrimination or harassment will be subject to disciplinary action as outlined in this section of the policy.

F. Retaliation:

- 1. The College prohibits retaliation against a person who files a complaint about or reports any act of discrimination, harassment or misconduct in violation of this policy, or because the person testified, assisted or participated in an investigation, proceeding or hearing regarding sexual or other harassment. In addition, the College prohibits retaliation against the alleged offender by the accuser or other parties. Disciplinary action as outlined under the "Disciplinary Action" Section, paragraphs #1 and #2 of this policy will not be considered retaliation.
- Retaliation is illegal under State and Federal Law and includes, but is not limited to, any form of intimidation, reprisal or harassment. A person engaging in retaliatory conduct shall be subject to disciplinary action as outlined under the "Disciplinary

- Action" section of this policy with regard to employees and students, or possible restriction from enrollment in College courses or participation in campus and/or College-related activities, with regard to third persons.
- 3. Any act of retaliation by a party directed against a complaining party, an accused party, witnesses, or participants in the process will be treated as a separate and distinct complaint and will be similarly investigated. Illinois law provides protections to whistleblowers as set forth in the Whistleblower Act 740 ILCS 174/15 and the Illinois Human Rights Act, 775 ILCS 5/6-101.

K. Appeal of Formal Complaint Resolution:

- 1. The respondent and complainant have a right to timely appeal if either party alleges a procedural error occurred, new information exists that would substantially alter the findings, or alleges that the sanction is disproportionate to the violation.
- 2. An employee may appeal the decision of the President or designee by submitting a notice of appeal to the President within five (5) business days of receiving the written notification of the decision from the President or designee. The written appeal must state in detail the reason(s) for the appeal and shall address one or more of the following:
 - a. If the appeal alleges:
 - new information or evidence exists that would substantially alter the findings, the person appealing shall specify the reasons why said information was not available or provided to the investigator during the investigation, including specific reasons why said information could not have been provided on a timely basis;
 - either that the action(s) or inactions(s) of the supervisor and/or other appropriate college administrative officials in response to the findings of the investigator will not prevent future violations(s) of this policy, the person appealing shall specify, in detail, the reasons and basis for this belief/allegation;
 - 3. there was a procedural error related to the policy, the person appealing shall specify, the reasons and basis for this belief/allegation; or
 - 4. that the sanction is disproportionate to the violation, the person appealing shall specify, in detail, the reasons and basis for this belief/allegation.
 - b. If the appeal is for the decision of the designee, the President will have 10 days to make a decision. Following the President's determination, the employee may further appeal by making a written request to advance the appeal within five (5) days of receiving the written notification of the decision from the President.
 - c. In cases involving employees of the College, accused of violating the policy, with or without a recommendation or decision to dismiss, an employee may appeal the decision of the President by submitting notice of appeal to the President. The appeal will then be heard before the Board of Trustees within 10 business days

thereafter. Decisions of the Board of Trustees shall be final, unless the employee is subject to a collective bargaining agreement permitting grievance rights. In the case of grievance rights, the affected employee may appeal by using the available grievance process outlined in their contract, but may only receive one hearing before the Board of Trustees. Any recommendation for dismissal made against a faculty member will be in compliance with the processes under the Illinois Public Community College Act, Article III-B Tenure, Chapter 122, 103B-3 (non-tenured faculty) or 103B-4 (tenured faculty).

- d. If a student wishes to appeal the decision of the President, following the same timeline outlined for employees, a letter must be submitted in writing to the Title IX Coordinator who will convene the sexual misconduct judicial review panel. A decision will be issued by the review panel within seven (7) days of the conclusion of the panel's review. The panel has the authority to interview the complainant, victim or respondent, as well as witnesses, investigators and the adjudicator in conducting the review. The victim, respondent and complainant cannot be compelled to testify in one another's presence, but will be given the opportunity to hear the testimony of the other party and to respond to such testimony
- e. No disciplinary or other action based on the complaint shall be taken against the respondent during the appeal process, although temporary, interim measures may remain in place. The College, in its discretion, may at any point in the complaint process elect to place the alleged harasser on suspension in accordance with Policy 4.084 Suspension-All Employees for employees; as outlined in the Student Code of Conduct for students, or may implement a temporary reassignment of duties or classes.

L. Dissemination of Policy/Procedures:

- Information on this policy will be distributed in the College's Policy Manual, College Catalog, the College website, College's General drive under HR-Payroll Resources, and via posters and brochures placed around campus. Periodic notices sent to students and employees about the College's sexual harassment policy will include information about the complaint procedure and will refer individuals to designated offices/officials for additional information.
- Students registered at Highland Community College will receive information annually related to this policy. Informational brochures are distributed throughout campus and posters related to sexual harassment and reporting harassment are posted throughout campus.
- 3. New employees will be required to read the policy, sign an acknowledgement form that they have read the policy, and complete on-line harassment training. Employees are to complete annual on-line training and are encouraged to report any evidence of sexual or other harassment in the workplace whether they are victims or if they

- witness such harassment. Supervisors and managers are required to report any known or reported harassment and will be trained to recognize and take action against harassment of any kind.
- 4. The sexual misconduct and violence policy 3.27, prohibition of sexual misconduct policy 3.28, non-discrimination policy 4.031, and/or the non-violence policy 4.39 may also apply in some incidents that are reportable under policy 4.034. Refer to those policies for additional guidance related to reporting responsibilities and protocol.

M. Identification of Reporting Officers:

 If any student or employee is unable to obtain the policy or procedures referenced in this policy, please contact the President's office at (815) 599-3514. The President's office is located in Building H, Student/Conference Center room 230, Highland Community College, 2998 W Pearl City Rd., Freeport, IL 61032.

N. Resolution Outside the College:

- 1. It is hoped that sexual or other harassment complaints and incidents can be resolved within the College. However, employees, students, or third persons have legal recourse to the investigative and complaint process available through the Illinois Department of Human Rights, the U.S. Department of Education-Office for Civil Rights and/or the Equal Employment Opportunity Commission. Complaints filed with these agencies must be filed within the agency's deadline based on when the last harassing or discriminating action occurred. These deadlines are not based on the date the College determines the outcome of a claim filed with the College. Inquiries may be made directly to the Illinois Department of Human Rights, Office for Civil Rights, and the Equal Employment Opportunity Commission as follows:
 - a. Illinois Department of Human Rights
 100 West Randolph Street, 10th Floor
 Intake Unit
 Chicago, IL 60601
 Telephone (312) 814-6200 or (866) 740-3953 (TTY)
 www2.illinois.gov.dhr
 - U.S. Equal Employment Opportunity Commission 230 South Dearborn, Suite 1866 Chicago, IL 60604 Telephone (800) 669-4000; or (800) 669-6820 (TTY) www.eeoc.gov

c. Student Complaint Resolution

U.S. Department of Education, Office for Civil Rights

Citigroup Center

500 W. Madison Street

Chicago, IL 60661-4544

Telephone: 312-730-1560

FAX: 312-730-1576; TDD: 877-521-2172

Email: OCR.Chicago@ed.gov

http://www2.ed.gov/about/offices/list/ocr/docs/howto.html

4.037 Anti-Bullying (Adopted 2/23/22)

Bullying is not considered acceptable behavior at Highland Community College. This policy applies to all employees as they interact with students, visitors or each other. Highland supports a culture of respectful academic freedom and freedom of expression and follows the Core Values of Integrity, Compassion, and Respect. Our culture and values do not tolerate bullying and its harmful impact to individuals and the workplace. This policy is not meant to apply to differences of opinion, interpersonal conflicts, and occasional problems in working relations, which are an inevitable part of working life and do not typically constitute workplace bullying.

Definition of bullying: Intentional behavior targeted at an individual or group that is repeated, hostile or offensive, and creates an intimidating and/or threatening environment which produces a risk of psychological and/or physical harm.

A. Examples of bullying:

- 1. Highland considers the following types of behavior examples of bullying:
 - Verbal bullying. Slandering, ridiculing or maligning a person or his or her family; persistent name-calling that is hurtful, insulting or humiliating; using a person as the butt of jokes; abusive and offensive remarks.
 - Physical bullying. Pushing, shoving, kicking, poking, tripping, assault or threat of physical assault, damage to a person's work area or property.
 - Nonverbal bullying. Nonverbal gestures that can convey threatening messages.
 - Exclusion. Socially or physically excluding or disregarding a person in workrelated activities.
 - Cyber bullying. Use of any electronic form, including, but not limited to, the Internet, interactive and digital technologies, or mobile phone, typically by sending messages of an intimidating or threatening nature.
- 2. In addition, the following examples may constitute or contribute to evidence of bullying in the workplace:
 - Persistent singling out of one person.
 - Shouting or raising one's voice at an individual in public or in private.
 - Using obscene or intimidating gestures.
 - Not allowing the person to speak or express himself of herself (i.e., ignoring or interrupting).
 - Personal insults and use of offensive nicknames.
 - Public humiliation in any form.
 - Constant criticism on matters unrelated or minimally related to the person's job performance or description.
 - · Public reprimands.
 - Repeatedly accusing someone of errors that cannot be documented.
 - Deliberately interfering with mail and other communications.
 - Spreading rumors and gossip regarding individuals.

- Encouraging others to disregard a supervisor's instructions.
- Manipulating the ability of someone to do his or her work (e.g., overloading, underloading, withholding information, setting deadlines that cannot be met, giving deliberately ambiguous instructions).
- Often assigning menial tasks not in keeping with the normal responsibilities of the job.
- Taking credit for another person's ideas.
- Refusing reasonable requests for leave in the absence of work-related reasons not to grant leave.
- Deliberately excluding an individual or isolating him or her from work-related activities, such as meetings.
- Unwanted physical contact, physical abuse or threats of abuse to an individual or an individual's property (defacing or marking up property).

B. Dealing with bullying:

- If bullying is occurring, employees should address concerns as soon as possible.
 Highland provides training and tools on how to positively communicate concerns and
 other supportive resources, such as an Employee Assistance Program (EAP) to
 employees.
- 2. Generally, the first step is to give notice to individuals of their perceived bullying behaviors with a goal of self-awareness and correction. The employee may either address the individual directly or ask for support from a member of the Behavior Intervention Team (List of BIT Members may be found at G:\General\Student Issues and Concerns\Behavioral Intervention Members and Contacts), a supervisor or Human Resources. If the behavior continues or is severe, employees should discuss these situations with a supervisor and/or Human Resources. If you witness someone being bullied, show support for the individual being bullied and ask if they would like your assistance. If comfortable, talk with the bully in a constructive manner about the behavior and its effect on the workplace. Let a supervisor or HR know if it persists.
- 3. Related policies: Depending on the circumstances, these other polices may be considered.
 - 4.034 Sexual and Other Harassment
 - 4.39 Non-Violence

4.04 <u>Hiring</u> (Revised 6/22/21)

Hiring of personnel shall be in accordance with established procedures, as found in the Affirmative Action Plan, Board policies pertaining to hiring and on the staff portal.

Due to the significant financial burden imposed upon the College by the State of Illinois Public Act 97-096 (SURS Return to Work), the College will refrain from hiring a State Universities Retirement System (SURS) Annuitant that is an Affected Annuitant under this Act, unless such employment is excepted by SURS as a "critical operations" need.

The College will seek reimbursement from an Affected Annuitant for penalty imposed by SURS due to any misrepresentation by the employee of their Affected Annuitant status. In addition, the College will terminate the Affected Annuitant's employment for misrepresentation of status and conflict of this policy.

A SURS annuitant that is hired by the College and is considering a change in hours and/or compensation at Highland, or at any other SURS employer, must consult with and receive permission from the College prior to accepting additional assignments or compensation.

Hiring of personnel shall be in accordance with established procedures, as found in the Affirmative Action Plan, Board policies pertaining to hiring and on the staff portal.

4.041 Rehiring of Employees (Reaffirmed 6/22/21)

Previous employees rehired after a break in service of four months will be considered new employees.

As a result of regulations enacted by the Patient Protection and Affordable Care Act (PPACA), full-time employees who terminate from the College will not be considered for re-employment at the College on a part-time or temporary basis unless they have had a break in service of at least 26 weeks. Under the PPACA, full-time status includes employees who average 30 or more hours of service per week. For the purpose of this policy, full-time status is defined as employees who average 30 or more hours of service per week. Any exception to this policy will need to be due to critical needs and will require the President's approval.

Due to the significant financial burden imposed upon the College by the State of Illinois Public Act 97-0968 (SURS Return to Work), the College will refrain from hiring a State Universities Retirement System (SURS) Annuitant that is an Affected Annuitant under this Act, unless such employment is excepted by SURS as a "critical operations" need.

The College will seek reimbursement from the Affected Annuitant for penalty imposed by SURS due to any misrepresentation by the employee of their Affected Annuitant status. In addition, the College will terminate the Affected Annuitant's employment for misrepresentation of status and conflict of this policy.

A SURS annuitant that is hired by the College and is considering a change in hours and/or compensation at Highland, or at any other SURS employer, must consult with and receive permission from the College prior to accepting additional assignments or compensation.

4.042 Promotions and Transfers (Reaffirmed 6/22/21)

- A. Current Highland Community College employees shall receive consideration in filling established vacancies.
- B. Transfers will be considered whenever it may be in the best interest of the College and the employee.
- C. Among the criteria to be considered for promotion and transfer are evaluations by supervisors relating to performance and ability. If applicants are equally qualified except in seniority, the employee having the most seniority will be appointed.
- D. The immediate supervisor of an employee may recommend promotions and transfers to the Administration.

4.05 <u>Minimum Requirements for Employment: Instructional Staff</u> (Reaffirmed 6/22/21)

- A. Instructors of baccalaureate and pre-professional curricula:
 - 1. A master's degree (unless otherwise stated in the position description) in the discipline or subfield in which they will teach, and for which they will develop curricula. Alternatively, a faculty member teaching transferable courses may hold a master's degree in a different field and have completed at least 18 graduate credit hours in the discipline in which he/she will teach. To be qualified to teach in an interdisciplinary manner, faculty must hold at least a master's degree equivalent or higher in a discipline that contributes to the field, except in those areas in which related training or work experience is the primary learning standard.
 - 2. In addition, the role of the faculty member indicates a need for a thorough understanding of, and competence in, professional teaching skills.
- B. Instructors of Occupation Oriented Curricula: A bachelor's degree with a major in the area(s) of specialization or appropriate business or industrial experience in the field of specialization.
- C. Instructors for Community Education: Demonstrated competence in the field of specialization based upon education or experience which is acceptable in lieu of a degree requirement.
- D. Part-time Instructors: Requirements for part-time instructors shall be the same as for full-time instructors in the particular instructional areas.
- E. Earned credentials are the primary evaluation mechanism for determining faculty qualifications. However, other elements may be considered as an alternative to, or in combination with qualifications by credential. Examples of these alternative credentials include:
 - Tested experience in practice-oriented disciplines, such as board or licensure exams
 - Industry certification
 - A minimum of 2,000 hours of work experience in the discipline or field in which they will teach

4.051 Recruitment of Faculty and Staff (Revised 6/22/21)

Highland Community College is committed to the recruitment of a faculty and staff whose members believe strongly in the philosophy, objectives and purposes of the College and who will give complete support to the total educational program of the College. Specifically, prospective faculty and staff members will be recommended who:

- A. Will contribute in every way possible to furthering the philosophy, objectives and purposes of the College as illustrated by the Mission, Vision, Core Values and Principles of Operation.
- B. Will understand the diversity of the community college student body, both in interest and abilities and will, therefore, give every possible assistance in helping orient students toward realistic educational achievement.
- C. Will possess a set of employee characteristics and service standards that help the College to successfully achieve its stated mission and goals. It is expected that each employee possesses these characteristics, and service standards, and cultural beliefs and will strive to strengthen and enhance these characteristics as they continue their employment with Highland Community College. The employee characteristics, and service standards and cultural beliefs are available on the staff portal.

4.06 Part-Time Instructors (Revised 6/22/21)

Salary and Benefits:

- A. Part-time instructors shall be paid in accordance with the part-time college credit pay schedule or the continuing education or Lifelong Learning pay schedule in effect for the period of their employment.
- B. Part-time instructors shall be eligible for fringe benefits according to fringe benefit schedule. (See the staff portal or Faculty Handbook.)
- C. A part-time instructor is expected to hold classes as scheduled. In the event that an absence is unavoidable, the part-time instructor shall notify the appropriate administrator prior to the absence. Efforts must be made to provide the scheduled instruction either by obtaining a substitute instructor, using an alternative delivery method, or rescheduling the missed class. In the event of an unavoidable lengthy absence, salary will be pro-rated equal to that portion of services missed.

4.07 Volunteer Services (Revised 6/22/21)

Highland Community College values volunteerism and utilizes volunteers, at its discretion, to accomplish its mission and goals and provide valuable educational experiences.

A. Definition of Volunteer

A volunteer is an individual who performs services for and directly related to the mission and goals of Highland Community College, without expectation of compensation. Volunteers perform services without promise, expectation or receipt of any compensation, future employment or any other tangible benefit. Volunteers must be willing to provide services in accordance with Highland Community College policies and procedures. An individual shall not be considered a volunteer if the individual is otherwise employed by Highland Community College to perform the same type of services as those for which the individual proposes to volunteer. Volunteers may not be used in full-time, long-term assignments. Volunteer activities are expected to be part-time, sporadic, or of limited duration.

B. Volunteer Expectations

While performing assigned duties, a Highland volunteer is an agent of the College. Therefore, each volunteer shall abide by applicable federal and state statutes and college policies. This includes, but is not limited to, properly maintaining ethical behavior, confidentiality, and complying with conduct policies including those related to drugs and alcohol, sexual and other harassment and non-violence. All volunteers and their immediate supervisor are required to sign a Volunteer Service Agreement form prior to performing services (see G drive or the staff portal).

C. College Expectations

The volunteer's supervisor is responsible for the direct day-to-day management and guidance of the volunteer and must be available for consultation and assistance. It is the volunteer supervisor's responsibility to be certain the volunteer has adequate experience, qualifications, and training for the task he or she will be required to perform. The supervisor's responsibilities include, but are not limited to, proper screening; orientation; training; and documenting the actions taken to ensure that volunteers understand their duties, rights, and responsibilities. Proper screening may need to include developing a volunteer service description, performing reference checks, background checks, and verifying qualifications.

4.08 Contracts and Notices of Employment (Faculty, Administrative, Professional and Classified Employees) (Revised 6/22/21)

Salaries of all regular positions shall be subject to periodic review.

- A. Faculty (Full-Time) Contracts shall be issued each year for full-time faculty. This contract will state at minimum the individual's salary, educational attainment, and years of experience.
- B. Administrative/Professional (Full-time and Regular Part-time)
 - Prior to the last 90 days of their current contract or notice of employment, any administrative or professional employee that is under a formal performance plan or that the College does not intend to employ during the next fiscal year will receive a letter from the College President stating that their contract or notice of employment may not, or will not, be renewed.
 - 2. On or before July 1 of each fiscal year, or at the beginning of a federal grant year, all other administrative and professional employees will receive a Notice of Employment for the next fiscal year. This Notice of Employment will state remuneration applicable and eligibility for fringe benefits. Continued employment for grant-funded employees is dependent on continuation of grant funding. If remuneration for the next fiscal year has not been determined prior to the start of the fiscal year, the President will send out a communication to employees stating such on or before July 1. Notices of Employment will be sent once remuneration is known.
 - Administrative or professional employees who work before and/or after their stipulated Notice of Employment dates, may be paid on a per diem basis subject to such arrangement made between the administration and the employee.
- C. Classified (Full-time and Regular Part-time)
 - Letters of Employment shall be issued each year for full-time and regular part-time classified employees. Such letters of employment shall state the salary and fringe benefits appropriate for the position. Continued employment for grant-funded employees is dependent on continuation of grant funding.

4.084 Suspension—All Employees (Revised 6/22/21)

An employee who violates any rule, regulation, or policy of the Board of Trustees, which may include but is not limited to incompetency, neglect of duty, immorality, conviction of a felony, insubordination, or failure to satisfy a directive by a supervisor in compliance with those rules, regulations, and policies, may be suspended with or without pay.

- A. The suspension may be initiated by the President, his or her designee, or by majority vote of the Board of Trustees. Before the conclusion of the next regular working day following the initiation of the suspension the employee shall receive written notification of the allegations, the name of the person or persons making the allegations, and the duration of the suspension.
- B. The suspended employee may appeal the suspension by initiating one of the grievance procedures listed on the staff portal, or Article V, of the current Agreement between the Board of Trustees and the Faculty Senate or Article VIII between the Board of Trustees and the Custodial/Maintenance Union, whichever applies.

4.085 <u>Dismissal—Administrative/Professional/Classified Employees</u> (Reaffirmed 6/22/21)

An employee who violates any rule, regulation, or policy of the Board of Trustees, which may include but is not limited to incompetency, neglect of duty, immorality, conviction of a felony, insubordination, or failure to satisfy a directive by a supervisor in compliance with those rules, regulations, and policies, may be dismissed only with the approval of the Board of Trustees, the President, or President's designee.

- 4.092 <u>Evaluation—Administrative/Professional/Classified Employees</u> (Revised 6/22/21)
 - A. New employees shall be evaluated in written form by their immediate supervisor within 60 days of employment.
 - B. All supervisors will provide annual written feedbacks, including performance review, on their employees.
 - C. The President is evaluated by the Highland Community College Board of Trustees on an annual basis.

4.093 <u>Disciplinary Action—Classified, Professional, and Administrative Employees</u> (Revised 6/22/21)

Disciplinary action relative to classified, professional, and administrative personnel shall be performed according to established procedures. (See the staff portal <u>or Article IX between the Board of Trustees and the Custodial Maintenance Union.)</u>

4.094 <u>Layoff/Reduction in Force and Recall—Administrative/Professional/Non-Union</u> Classified Employees (Revised 6/22/21)

When it is necessary, an administrative/professional/non-union classified employee may be laid off or subjected to a reduction in force due to elimination of a job, lack of available funds, or other circumstances unrelated to the employee's performance.

Four weeks notice will be given prior to layoff/reduction in force.

For incumbents holding the same job description, layoffs/reductions in force will be on a seniority basis provided skill and ability are equal.

Every effort shall be made to transfer an employee subject to layoff/reduction in force.

All employees laid off/subject to a reduction in force shall be entitled to pay-out of vacation time accrued at the date of layoff.

All employees enrolled in the College's health insurance plan, when laid off/subjected to a reduction in force, shall be eligible to continue insurance coverage under the Consolidated Omnibus Budget Reconciliation Act (COBRA) provided the employee pays all premiums for a period not to exceed eighteen (18) months. No other fringe benefits are available during the layoff/reduction in force period.

As soon as the College is able to re-employ, those who have been laid off/subjected to a reduction in force within the previous twelve (12) months will be considered for job openings for which they qualify. Former employees rehired within the previous twelve (12) months will be given credit for past work experience at the College.

4.095 Leave, Vacation-Administrative/Professional/Classified Employees (Revised 06/21/23)

A new employee may be granted earned paid vacation time after completion of six (6) months of employment.

- A. New full-time classified and professional employees, earn .67 vacation days per month not to exceed eight (8) days per year and will continue accruing at the following rates:
- B. Full-time administrative employees earn 19 vacation days per year (accrued at 1.58 days per month).
- C. The President will (if employed full time) earns vacation days as determined by the Board. Carryover days for the President will be determined by the Board of Trustees and included in the Presidential Contract.
- D. Regular part-time employees who work at least 32 but less than 40 hours per week will accrue vacation leave on a pro rata basis to the schedule for full time employees.
- E. Except for unforeseen emergencies, vacation time should be scheduled as far in advance as possible. Such requests must be routed through the supervisor for approval and submitted through the College's payroll system.
- F. Consideration will be given to all requests for vacation time and the employee's preference will be respected wherever practicable. However, the College reserves the right to deny requests which may jeopardize the operation of the College. Competitive requests for the same time off may be decided on the basis of employee seniority within the institution.
- G. A full-time classified or professional employee with up to 15 years of employment may carry over up to 10 vacation days into the next fiscal year A full-time classified or professional employee after 15 years of employment and administrative employees may carry over up to 20 vacation days into the next fiscal year. Custodial Maintenance union employees must use any carryover days by December 31 each year.
- H. A regular part-time employee with up to 15 years of employment working 32 hours per week but less than 40, may carry over up to eight vacation days. A part-time employee after 15 years of employment working 32 hours per week but less than 40, may carry over up to 16 vacation days into the next fiscal year. Custodial Maintenance union employees must use any carryover days by December 31 each year.

I. Any employee who resigns, retires or is terminated shall be granted full pay for earned, unused vacation time. If more vacation time is used than earned when an employee resigns, retires or is terminated, it will be deducted from the last pay. If the employee does not have enough earnings available in their last pay check to cover unaccrued, used vacation time, the employee will be expected to make arrangements to repay the College.

4.097 Overtime (Revised 6/22/21)

The College defines Exempt and Non-Exempt employees following the provisions of the Fair Labor Standards Act (FLSA) and the Illinois Minimum Wage Law.

All overtime compensation will be paid to non-exempt employees in accordance with requirements of the Fair Labor Standards Act and the Illinois Minimum Wage Law. Overtime work is not permitted on a voluntary basis, but must be authorized by the supervisor and the appropriate Vice President or President and must be a critical need. Classified employees may be required by their supervisors to work overtime. It is a requirement that non-exempt employees appropriately report the number of hours that they work and are permitted to work off-site only with specific authority from a supervisor. Employees who work additional hours without the approval of their supervisor may be subject to discipline.

Non-exempt employees may take compensatory time off for overtime worked equal to one and one-half hours for each hour of overtime worked. Use of sick leave, bereavement, and compensatory hours taken in the same work week do not count in the calculation of overtime (hours or pay) unless otherwise specified in a bargaining agreement. Compensatory time may be taken at some other time with the approval of the supervisor. It is the employee's choice whether to use overtime hours as compensatory time or for pay unless an agreement is reached by the employee and the supervisor before the hours are worked. Pre-approval of overtime is still required whether the employee elects to take the overtime as compensatory time or for pay.

Accrued compensatory time earned through May of a given fiscal year will be paid to non-exempt employees in June of each fiscal year. A maximum of 40 hours of compensatory time earned through May of a given year may be carried over to the next fiscal year, including any additional comp hours earned in June of that year. Non-exempt employees under a different fiscal year will be paid similarly according to their particular fiscal year. Any employee who resigns, retires or is terminated shall be granted full pay for earned, unused compensatory time.

Exempt employees do not qualify for overtime pay or comp time under FLSA.

4.12 <u>Leave, Sick—Administrative/Professional/Classified Employees</u> (Revised 6/21/23)

Employees are credited with one day of paid sick leave for each month of their employment contract or expected term of employment during each fiscal year. Sick days may accumulate without limitation. Regular part-time employees who work at least 20 but less than 39 hours per week will accrue sick leave on a pro rated basis according to the schedule below.

Number of hours scheduled to work	Number of hours of sick leave accrued
20-27 per week	4 hours per month
28-31 per week	6 hours per month
32-39 per week	6.5 hours per month

You may use paid sick leave in two-hour increments for absences as follows:

- personal illness
- injury
- · medical care
- exposure to a contagious disease
- death not covered by bereavement policy
- illness, injury, or medical appointment, or personal care* of a child, spouse, Civil Union partner, domestic partner, or parents
- illness, injury, or medical appointment, or personal care* of a sibling, mother-in-law, father-in-law, grandchild, grandparent, or step-parent, for reasonable periods of time as the employee's attendance may be necessary, on the same terms upon which the employee is able to use sick leave benefits for the employee's own illness or injury (this time is limited to a period of no less than the personal sick leave that would be accrued during six months at the employee's then current rate of entitlement).
- *Personal care means basic medical hygiene, nutritional or safety needs, being
 physically present to provide emotional support to a covered family member with a
 serious health condition who is receiving inpatient or home care.

Residence of a member of the immediate family within or outside of the employee's home is not a factor in this policy.

An employee who must be absent from duty because of illness shall notify the employee's supervisor, supervisor's designee or call the Human Resources Office at the earliest practicable time.

A medical exam, at the College's expense, or a doctor's certificate regarding a release to work is required for sick leave absences of more than three consecutive days. Verification from a covered relative's medical provider may be required for sick leave absences of more than three consecutive days. Supervisors shall notify Human Resources of any employee's sick leave absence of three (3) or more consecutive days due to medical reasons for possible application of the Family and Medical Leave Act (Policy 4.131).

Abuse of the sick leave benefit is cause for disciplinary action, possibly including termination.

The Payroll Office maintains the official sick leave use and accrual records on the employee's time records. Every half day or full day of absence for sickness should be indicated on the employee's time sheet.

If an employee has used all accumulated, accrued leave time (personal, sick, vacation and any compensatory time where applicable) and is not released to return to work, a request of withdrawal of sick days from the sick leave bank may be made through the Human Resources Office. An employee must be a member of the sick leave bank for one year and meet other sick leave bank guidelines to be eligible to withdraw sick leave days from the bank (see the staff portal).

An employee will not be paid for unused sick leave when termination or resignation from the college occurs unless the employee is retiring and applies for and meets all eligibility requirements set forth in the Sick Leave Payout Program (see the staff portal). If more sick leave is used than earned when an employee resigns, retires, or is terminated, it will be deducted from the last pay. If the employee does not have enough earnings available in their last paycheck to cover unaccrued, used sick time the employee will be expected to make arrangements to repay the College.